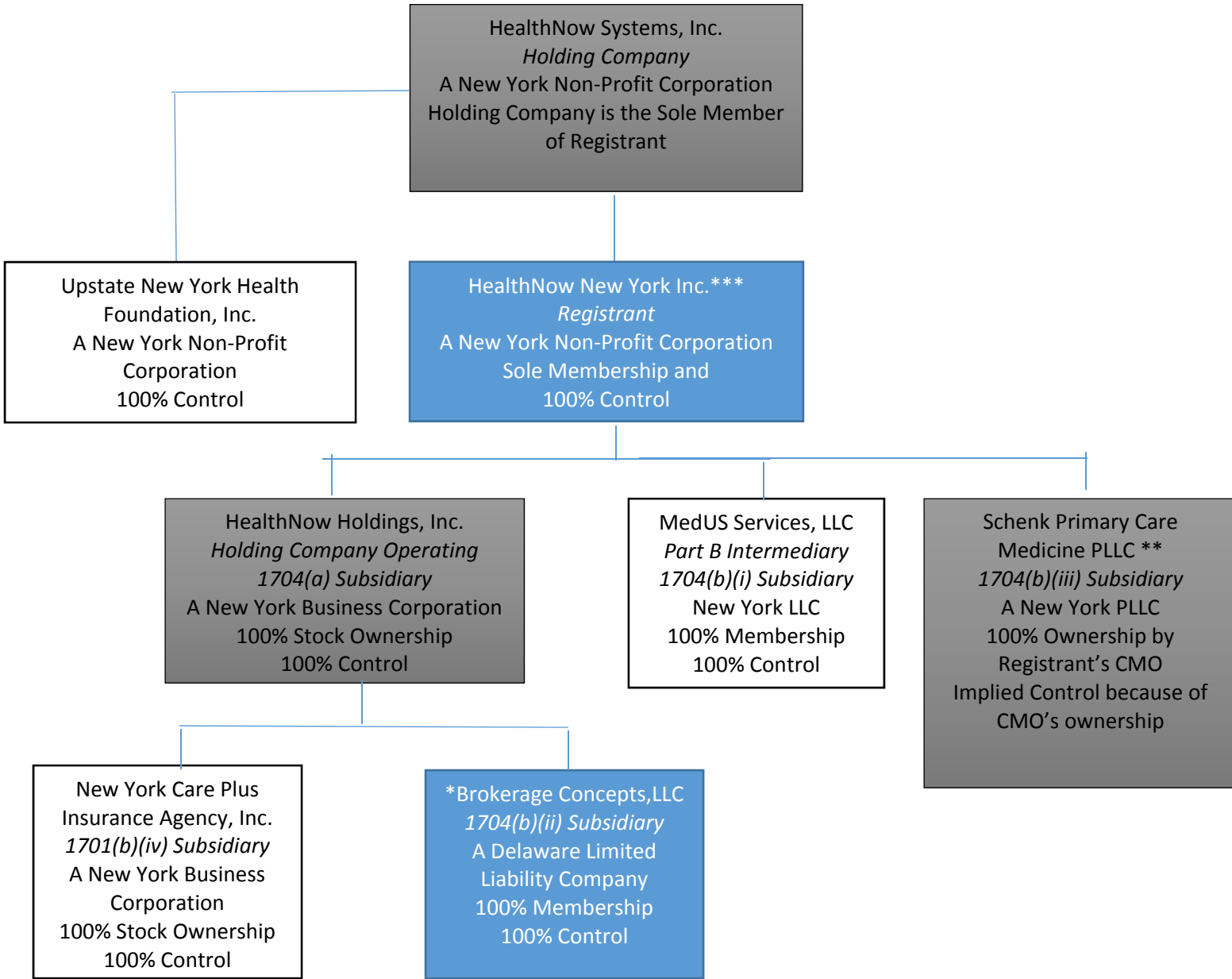
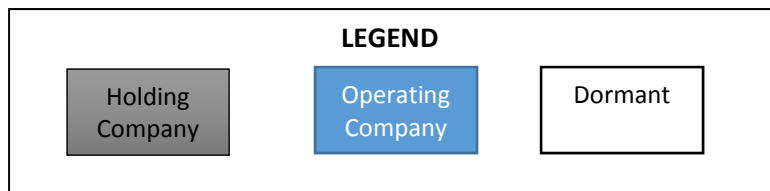


**CURRENT HOLDING COMPANY DIAGRAM
HEALTHNOW NEW YORK INC.
(As of March 31, 2020)**



*Formerly known as HealthNow Contractor Services, Inc. and Brokerage Concepts, Inc. D/B/A HealthNow Administrative Services
 ** D/B/A Latus Medical Care
 *** D/B/A BlueCross BlueShield of Western New York and BlueShield of Northeastern New York



¹ Holding company structure changes frequently and without notice to management and is current as of the date stated. Please call Ken Sodaro (716.887.8622) for an updated version.
CORPSEC #10893